# KERN CCD CHANCELLOR SEARCH LIST OF IDEAL CHARACTERISTICS

CHARACTERISTIC	DESCRIPTION
Embraces the Mission of	Exhibits awareness of the California community college and has
the Community College in	management experience in navigating relevant issues. Implements
California	policies and practices guided by the diverse needs of students and the
	community; and promotes rigor that results in high student
	achievement to advance the mission of the community college.
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Collaborative Leadership	Has a clear commitment to a collegial environment and inclusion in
·	important decision-making processes. Exhibits a collaborative
	leadership style with all constituent groups to accomplish critical
	institutional objectives. Understands the philosophy and practices
	that are the foundations of AB1725.
	that are the foundations of AB1725.
Values Diversity	Embraces diversity, equity, and inclusion in all its forms as a District-
values biversity	wide value. Focuses on meeting the needs of underserved student
	and community populations. Seeks diversity in employee positions.
	and community populations. Seeks diversity in employee positions.
Effective Organizational	Understands how instruction, student services, academic support
Leadership	services, business and administrative services, and technology
	interface to effectively support student learning and other
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	institutional processes. Is aware of the complexities of a multi-college
	district and exhibits an ability to foster cooperation between district
	colleges and allocate resources equitably and effectively.
Effective Fiscal and	Understands the role of finances in planning, budgeting, assessing,
Resource Management	and leading continuous improvement. Effectively manages all
	resources to advance the purposes of the district.
	resources to advance the purposes of the district.
Courage to Lead in	Has the courage and perseverance to address challenges and
Difficult Times	confrontations. Is deliberate in assessing diverse and conflicting
	perspectives; brings those perspectives to consensus and successful
	outcomes. Is an effective, data-informed decision maker and manager
	of change. Is action- and results-oriented, innovative and creative, and
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	responds to situations in a timely manner, particularly in periods of
	uncertain funding or disruption.

# Effectively Motivates Others

Inspires trust and confidence through strong motivational skills. Exhibits outstanding communication skills, a strong work ethic, positive attitude, and enthusiasm for the work of the organization. Is a successful team builder with a proven ability to motivate members of all constituent groups to perform at their best.

# Highest Ethics and Integrity

Exhibits personal/professional ethics and integrity in all behavior and relationships with a strong sense of transparency, fairness, and equity in all decision making.

## Advancing External Relationships

Maintains high visibility and has successful experience in cultivating and maintaining external relationships at the local, regional, state, and national levels. Commits personally and supports others in seeking external forms of resources through formal organizations, such as foundations, and community partnerships.

### Positive Labor Group Relations

Understands the California collective bargaining environment and the need to work effectively with all formal employee groups. Has relevant experience addressing the successful achievement of negotiations outcomes.

# Effective Leadership in a Multi-College District Environment

Understands the Chancellor's role within the authority structure in a multi-college district. Engages with authority in a creative, innovative, and respectful manner. Takes and gives authority appropriately with the Board of Trustees and both District and campus leadership.

### **Minimum Qualifications:**

- Master's degree from a regionally accredited institution or equivalent
- Five years of senior-level administrative experience in education, defined as an executive
  position reporting directly to a governing body or chief executive officer and being responsible
  for a broad operational segment of the organization with significant fiscal and programmatic
  oversight (e.g. academic affairs, student services, administrative services)
- Demonstrated sensitivity to and understanding of the diverse academic, socioeconomic, cultural, ethnic, and disability backgrounds of community college students and employees.

#### Desirable:

- Doctorate degree from regionally accredited institution
- Presidential experience

- Community college leadership experience, ideally in a multi-college district
- Faculty experience in teaching or student services, or other leadership experience providing support for the role of faculty that demonstrates a strong understanding of the teaching/learning process
- Proven record of successful management of resources, including effective budget development and oversight
- Demonstrated experience to effectively navigate the complexities of the California community college policy, legal and accreditation environment or equivalent
- Successful external resource development experience, including pursuit of grant funding and community support through partnerships and/or a foundation