• 2017 Survey used same questions as 2014
• Questions extracted from Accreditation Standard language (Standard IV)
• Survey developed by shared governance process
• Some problems with scales on questions - Need to redo entire survey next time
• 59% of 2017 respondents served on committees a 6% increase over 2014 respondents
• Broader representation from Delano and Online
• Comments were excluded if they referenced a person
• Comments were copied EXACTLY as they were entered
Questions Highlighted

- Greatest agree – showing support
- Greatest disagree – showing need for improvement
- Greatest change since 2014 – improvement or decline

Disaggregated Data

- Type of employee (faculty, admin, classified)
- Time of Employment at BC
- Participation in committees
- Primary work location

Accreditation Survey 2017
Introductory Summary
Overall Response Demographics comparing 2014 and 2017 responses
Position Type

2017 Accreditation Survey Respondents by position type

- Faculty: 59%
- Classified: 22%
- Administration: 14%
- Adjunct: 3%
- Management: 2%
Overall Response Demographics

Years of Employment at BC

- >20: 23% (Red) 22% (Black)
- 16-20: 14% (Red) 8% (Black)
- 11-15: 16% (Red) 12% (Black)
- 6-10: 18% (Red) 13% (Black)
- 2-5: 13% (Red) 13% (Black)
- <2: 26% (Red) 20% (Black)

Percent Respondents
2017 Accreditation Survey Respondents

Years Working at BC

- More than 20 years: 55
- 16-20 years: 19
- 11-15 years: 31
- 6-10 years: 32
- 2-5 Years: 66
- Less than 2 years: 50
2017 Accreditation Survey Respondents

- Yes: 59%
- No: 41%

Number of respondents:
- Yes: 149
- No: 104
2017 Accreditation Survey Respondents

Currently Serving in Committee(s):

- Guided Pathways: 6
- SGA Executive Board: 1
- SGA: 2
- Student Affairs Leadership Team (SALT): 7
- Safety Advisory Committee: 13
- Program Review Committee: 11
- Professional Development Committee: 10
- President's Cabinet: 19
- Making it Happen (MIH): 6
- ISIT: 17
- Faculty Chairs/Directors Council (FCDC): 19
- Facilities Committee: 10
- Equivalency Committee: 6
- EODAC: 8
- Enrollment Management Committee: 7
- Educational Administrators Council: 8
- Data Coaches: 22
- Curriculum Committee: 13
- Committee Chairs: 10
- College Council: 17
- Budget Committee: 12
- Assessment Committee: 13
- Administrative Council: 28
- Accreditation & Institutional Quality Committee (AIQ): 17
- Academic Senate Executive Board: 8
- Academic Senate: 18
### Beginning to Analyze the Surveys Questions 6-12

<table>
<thead>
<tr>
<th>Question</th>
<th>2017 Survey</th>
<th>2014 Survey</th>
<th>Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Q6 The KCCD Chancellor’s Office ensures that the college receives</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>&quot;effective and adequate district/system provided services to support the</td>
<td>Values</td>
<td>Values</td>
<td></td>
</tr>
<tr>
<td>college in achieving its mission.&quot;</td>
<td>participant</td>
<td>participant</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Mean</td>
<td>Mean</td>
<td></td>
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<tr>
<td></td>
<td>539</td>
<td>463</td>
<td>0.09</td>
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<td>Q7 The KCCD Educational Services ensures that the college receives</td>
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<td>&quot;effective and adequate district/system provided services to support the</td>
<td>Values</td>
<td>Values</td>
<td></td>
</tr>
<tr>
<td>college in achieving its mission.&quot;</td>
<td>participant</td>
<td>participant</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Mean</td>
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<td></td>
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<td>Q8 The KCCD Business Services office ensures that the college receives</td>
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<tr>
<td>&quot;effective and adequate district/system provided services to support the</td>
<td>Values</td>
<td>Values</td>
<td></td>
</tr>
<tr>
<td>college in achieving its mission.&quot;</td>
<td>participant</td>
<td>participant</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Mean</td>
<td>Mean</td>
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</tr>
<tr>
<td></td>
<td>452</td>
<td>428</td>
<td>(-0.25)</td>
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<tr>
<td>Q9 The KCCD Human Resources Services ensure that the college receives</td>
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<td>&quot;effective and adequate district/system provided services to support the</td>
<td>Values</td>
<td>Values</td>
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</tr>
<tr>
<td>college in achieving its mission.&quot;</td>
<td>participant</td>
<td>participant</td>
<td></td>
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<tr>
<td></td>
<td>Mean</td>
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<td></td>
<td>529</td>
<td>427</td>
<td>0.311</td>
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<td>Q10 KCCD Information Technology services ensure that the college receives</td>
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<tr>
<td>&quot;effective and adequate district/system provided services to support the</td>
<td>Values</td>
<td>Values</td>
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<tr>
<td>college in achieving its mission.&quot;</td>
<td>participant</td>
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<td></td>
<td>Mean</td>
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<td></td>
<td>563</td>
<td>582</td>
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<td>Q11 KCCD Facilities Services ensures that the college receives &quot;effective</td>
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<td></td>
<td></td>
</tr>
<tr>
<td>and adequate district/system provided services to support the college in</td>
<td>Values</td>
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<td></td>
</tr>
<tr>
<td>achieving its mission.&quot;</td>
<td>participant</td>
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<tr>
<td></td>
<td>Mean</td>
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<td></td>
<td>470</td>
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<td>Q12 The centralization of the Institutional Research function at the</td>
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<tr>
<td>District Office ensures that the college receives &quot;effective and</td>
<td>Values</td>
<td>Values</td>
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<td>adequate district/system provided services to support&quot; the college in</td>
<td>participant</td>
<td>participant</td>
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<td>achieving its mission.&quot;</td>
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<td></td>
<td>360</td>
<td>353</td>
<td>0.142</td>
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**1-4 Scale Range for Means:**
- 1-2.49 = Not in Agreement
- 2.5-2.99 = Some Agreement
- 3-4 = In Agreement

Red indicates areas of most disagreement and Green areas of Agreement; HR went from red to green.
Beginning to Analyze the Surveys Questions 13-19

<table>
<thead>
<tr>
<th>Question</th>
<th>2017 Survey Values</th>
<th>2017 Survey Mean</th>
<th>2014 Survey Values</th>
<th>2014 Survey Mean</th>
<th>p-value</th>
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<tbody>
<tr>
<td>Q13 The BC president provides effective leadership</td>
<td>835</td>
<td>201</td>
<td>4.154</td>
<td>926</td>
<td>4.079</td>
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<td>Q14 The District clearly delineates the operational responsibilities</td>
<td>495</td>
<td>160</td>
<td>3.094</td>
<td>540</td>
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<td>and functions and functions of the District from those of the College.</td>
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<tr>
<td>Q15 The District clearly delineates the operational functions of the</td>
<td>473</td>
<td>156</td>
<td>3.032</td>
<td>541</td>
<td>2.956</td>
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<tr>
<td>District from those of the colleges.</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Q16 The District provides effective services that support the colleges</td>
<td>534</td>
<td>174</td>
<td>3.069</td>
<td>593</td>
<td>2.824</td>
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<td>in their missions and functions.</td>
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<td>Q17 The Kern Community College District effectively controls its</td>
<td>448</td>
<td>158</td>
<td>2.835</td>
<td>578</td>
<td>2.905</td>
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<td>expenditures.</td>
<td></td>
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<td>Q18 The District and colleges effectively communicate.</td>
<td>421</td>
<td>167</td>
<td>2.521</td>
<td>498</td>
<td>2.429</td>
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<td>Q19 The District and the colleges exchange information in a timely</td>
<td>396</td>
<td>147</td>
<td>2.694</td>
<td>452</td>
<td>2.457</td>
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</tbody>
</table>

1-5 Scale Range for Means: 1-2.99 = Not in Agreement; 3-3.99 = Some Agreement; 4-5 = In Agreement
Red indicates areas of most Disagreement and Green areas of Agreement
Perceived Areas of Strength
Q13 - The BC president provides effective leadership.

Highest level of agreement in 2014 and 2017 with some slight improvement. "Most agreeable statement"

**2017 Survey Average Response: 4.154**  
**2014 Survey Average Response: 4.079**

### Positive Comments
- Amazing leadership. Leads by example. BC is leading the nation.
- Bakersfield College has kept a focus on student success, innovation and financial stability under the leadership of Sonya Christian.
- Best President EVER
- Dr. Christen has put BC on the national map. Her relentless efforts have shined on our programs. Our community and students have a greater perception of our institution. We are not the "High School on a Hill". I have videos of my student's testimonies of how proud they are to be here and how they belong on this campus. I am extremely proud to be a Renegade!

### Negative Comments
- Her time is stretched thin with not enough strategic thinking
- The President’s personal agenda has crippled the effectiveness of programs, employees and services by distracting personnel from hired task for her personal gain.
- Too many initiatives, too much work for low level people
- She has a lot of ideas, but sometimes there are too many of them.
- The college feels schizophrenic.

1-4 Scale Range for Means: 1-2.49 = Not in Agreement; 2.5-2.99 = Some Agreement; 3-4 = In Agreement  
Red indicates areas of most disagreement and Green areas of Agreement; HR went from red to green
Question 13:
The BC president provides effective leadership

- Strongly Agree: 49% for 11-20+ Years, 45% for 0-10 Years
- Agree: 38% for 11-20+ Years, 28% for 0-10 Years
- Somewhat Agree: 8% for 11-20+ Years, 8% for 0-10 Years
- Somewhat Disagree: 4% for 11-20+ Years, 3% for 0-10 Years
- Disagree: 9% for 11-20+ Years, 3% for 0-10 Years
- No Opinion: 3% for 11-20+ Years, 2% for 0-10 Years

0-10 Years: 29 skipped 11-20+ Years: 17 skipped
Q13 Counts
The BC president provides effective leadership.

Non-Cmte Mbr: 21 skipped  Cmte Mbr: 25 skipped
Q 10 - KCCD Information Technology services ensure that the college receives "effective and adequate district/system provided services to support the college in achieving its mission."

This statement was most agreeable in both 2014 and 2017, had some insignificant decrease. "Most agreeable statement"

2017 Survey Average Response: 2.858
2014 Survey Average Response: 2.925

Negative Comments
- Software programs don’t integrate with Banner
- Barriers upon barriers
- Delano IT staff onsite once a week
- Process & policy changes not communicated
- Inadequate IT resources for faculty
- IT support is poor
- Need 21st century technology in classrooms
- Need to be less obstructive on software purchases
- Get input from end-users
- Requests often ignored
- Lack of adequate IT resources for classroom

Positive Comments
- BC team has gone above & beyond
- Great people to work with
- Helpful & efficient
- IT group at BC is effective
- They are helpful and efficient whenever I reach out for assistance.
- IT people are responsive, knowledgeable & helpful
- District IT works closely with the colleges to keep our systems operating smoothly
- We receive a newsletter from the District Office I.T. Department regularly

1-4 Scale Range for Means: 1-2.49 = Not in Agreement; 2.5-2.99 = Some Agreement; 3-4 = In Agreement
Red indicates areas of most disagreement and Green areas of Agreement; HR went from red to green
10 KCCD Information Technology services ensure that the college receives "effective and adequate district/system provided services to support the college in achieving its mission."
Most Improved Perceptions
Q9 - The KCCD Human Resources Services ensure that the college receives "effective and adequate district/system provided services to support the college in achieving its mission."

This statement was the least agreeable in 2014 but had the highest improvement in agreement in 2017 - "Most improved agreement with statement"

2017 Survey Average Response: 2.619
2014 Survey Average Response: 2.308

**Negative Comments**
- Dysfunctional service with long dirty laundry list
- Extreme delays in hiring process
- HR is a giant Black Hole
- Discriminates against people
- Policy & process changes not received
- Need to improve communications
- Lack of leadership
- District doesn’t serve as advocate for employees
- Improve on-boarding process
- Slow & inflexible

**Positive Comments**
- Service is much improved
- Excellent job this last year processing new hires
- HR director at BC is wonderful
- Receive regular, timely E-mails about changes
- HR staff on BC campus very willing to provide support
- Agree - campus KCCD HR is responsive and effective.
- BC just hired 55 faculty and many classified staff in 2016-2017

1-4 Scale Range for Means: 1-2.49 = Not in Agreement; 2.5-2.99 = Some Agreement; 3-4 = In Agreement
Red indicates areas of most disagreement and Green areas of Agreement; HR went from red to green
Q 16 - The District provides effective services that support the colleges in their missions and functions.

This statement improved most in agreement from 2014 to 2017. "Most improved agreement with statement"

2017 Survey Average Response: **3.069**
2014 Survey Average Response: **2.824**

No Comments

Disaggregated by Years employed

1-5 Scale Range for Means: 1-2.99 = Not in Agreement; 3-3.99 = Some Agreement; 4-5 = In Agreement
Red indicates areas of most Disagreement and Green areas of Agreement
Perceived Areas of Weakness
Q18 - The District and colleges effectively communicate.

This statement was the least agreeable in 2014 and 2017 with some slight improvement. "Least agreeable statement"

2017 Survey Average Response: 2.521
2014 Survey Average Response: 2.429

**Negative Comments**

- Changes are made and not shared with others that are impacted in a timely fashion
- It’s at DO that processes slow down
- District doesn’t consult the college on major projects
- No communication within or between departments
- Too many E-mails; Early Alert doesn’t work
- Depends on the area.

**Positive Comments**

- Communication is improving under the new Chancellor
- Under the new Chancellor's leadership, communication and the provision of effective services are improving
- It’s improving from a year ago, but still has a ways to go
- The communication seems to be improving

1-5 Scale Range for Means: 1-2.99 = Not in Agreement; 3-3.99 = Some Agreement; 4-5 = In Agreement

Red indicates areas of most Disagreement and Green areas of Agreement
Q8- The KCCD Business Services office ensures that the college receives "effective and adequate district/system provided services to support the college in achieving its mission."

This statement had the highest decrease in agreement and now is the least agreeable "Least agreeable statement“ (most comments (41); most negative)

**Negative Comments**
- Absolutely not. Quietly starved college by withhold growth money
- Micro manages college
- Broken systems that they appear unwilling to acknowledge or fix. Customer service & support lacking
- An absolute disaster
- Cumbersome & restrictive processes & procedures
- Decisions made without informing impacted personnel
- Gross misallocation of funds
- Huge barrier for getting timely financial information
- Dysfunctional in operations
- Poor communication

**Positive Comments**
- Business Services on the main campus is very helpful.
- It seems they try the best they can
- Has improved recently
- They are great helping with purchasing, but don't give us access to see what income we are bringing in and don't take the cost of our time to fulfill some pretty rigid requirements where there should be more flexibility.

1-4 Scale Range for Means: 1-2.49 = Not in Agreement; 2.5-2.99 = Some Agreement; 3-4 = In Agreement

Red indicates areas of most disagreement and Green areas of Agreement; HR went from red to green.

2017 Survey Average Response: **2.511**
2014 Survey Average Response: **2.761**
Comparison of Administration and Faculty Responses on Q 8 and Q13

Admin % Agree

Business Services: 37% (67%)
BC president provides effective leadership: 97% (88%)
2017 Years at BC vs %Agreement on Questions 8 and 13

- Business Services
- BC president provides effective leadership

Years vs Agreement:

- Less Than 2 Years: 78%
- 2-5 Years: 93%
- 6-10 Years: 96%
- 11-15 Years: 89%
- 16-20 Years: 87%
- More Than 20 Years: 70%

BC president provides effective leadership:

- Less Than 2 Years: 90%
- 2-5 Years: 82%
- 6-10 Years: 77%
- 11-15 Years: 77%
- 16-20 Years: 90%
- More Than 20 Years: 48%
• Overall, the response rate for each question declined from 2014 to 2017.

• Skipped questions increased from 11% in 2014 to 18% in 2017

• Many questions and selections need to be updated

• Should complete annually

• Re-distribute Fall 2018

Need to address survey fatigue and create a new survey
• We have the data cut in every which way (location, employee position, years at work)
• We will make all analyses available
• We incorporated Senate suggestions:
  • Changed Colors on slides and graphics
  • Removed color coding on values
  • Tried to even number of comments & color coded Green and Red
  • Comments made font same size
  • Disaggregated more data
  • Concentrated on used 0-5 years and >5 years

Questions? Suggestions?