

### Board Finance & Audit Sub-Committee

NEW INTERNAL ALLOCATION MODEL FEBRUARY 23, 2022 MEETING



# New Allocation Model Components



Student Centered Funding Formula & Other Revenue



Stabilization, Growth, & Reserves



District & Districtwide Expenses



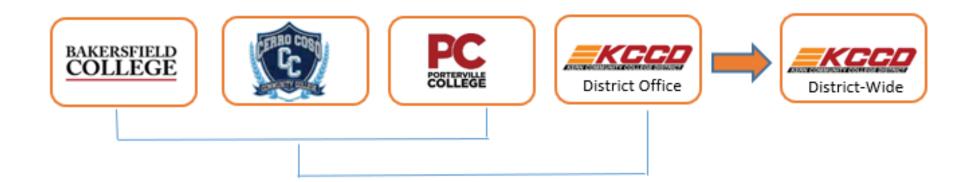
### Brief Overview

The District is implementing a new internal Budget Allocation Model (BAM) to transition from the State of California's previous Senate Bill 361 (SB 361) enrollment-based funding model to the 2018-19 Student Centered Funding Formula. The SCFF funding formula supports access through enrollment-based funding, student equity by targeting funds to districts serving low-income students, and student success by providing districts with additional resources for student's successful outcomes.

The SCFF was established in the 2018-19 budget bill and details can be found in Assembly Bill 1809 and as summarized by the Governor in his annual budget. Modifications were made to the SCFF in the 2019-20 budget and can be found in Ed Code Section 84750.4. This BAM is specific to unrestricted revenues, although restricted revenues will be addressed in a later section unrelated to the BAM.

# Allocation Model Guiding Principles Unrestricted Funds (GU001)

- Recognize the District as the fiscal entity while honoring the unique legacy and culture of each institution to meet their mission
- Use planning and goals to drive the budget process
- Ensure that unrestricted resource allocation decisions align with the type of funding
- Consider both the inputs and outcomes of proposed budget decisions
- Regularly assess operations and use data to inform the decision-making and planning processes
- Incentivize innovation and program development
- Take a long-term perspective
- Be transparent, simple and easy to explain



The three educational centers contribute revenue towards district services, creating the 4 operational budget centers. The 4 budget centers all share in covering the costs identified as institutional or district-wide costs through a chargeback model.

### **Budget Allocations**

- SCFF Apportionment Revenues
- Other State Revenues
- Local Revenues

### SCFF Apportionment Revenues



#### **Base Allocation** – How can the campus improve FTES funding?

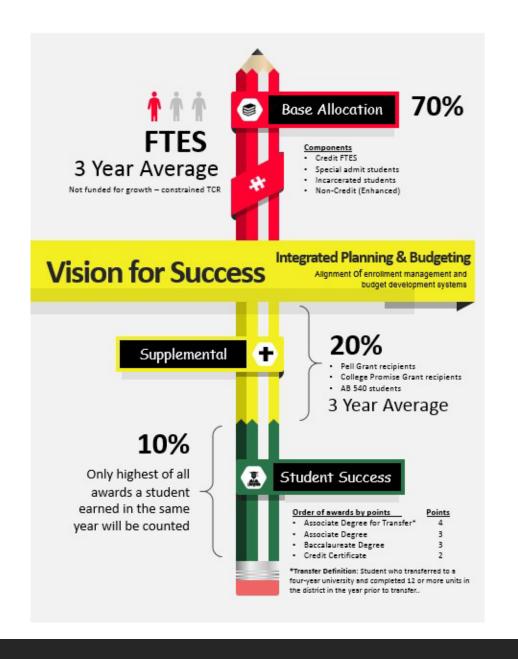
- Full Time Equivalent (Traditional, Special Admit, Incarcerated, & Noncredit Rates)
- Know what phase the campus is experiencing Growth, Declining, Restoration

#### **Supplemental Allocation** — Are student aid data and aid accurate?

- Encourage student to complete the FAFSA
- Review of MIS Data

### **Student Success Allocation** – How to help students persist and complete?

- Work with Student Services & Instruction to support student success programs
- Review of MIS Data



The apportionment revenue will be allocated to the colleges based on their SCFF components. The following revenue sources are accounting for in the SCFF.

- State Apportionment & Property Taxes (includes Redevelopment Agency or RDA revenue)
- Enrollment Fees
- FON Allocation / Full Time Faculty Hiring
- Education Protection Act (EPA)

# SCFF Apportionment Revenues



#### Kern Community College District: College Level SCFF Data

BAKERSFIELD COLLEGE Unduplicated Headcount: 38,371 including 8,879 Special Admit



#### PORTERVILLE

Unduplicated Headcount: 6,106 including 827 Special Admit

#### District Total

Unduplicated Headcount: 51,497 including 10,858 Special Admit

College Level SCFF Data						COTO DECIDIO NATIO			4307 Secondaria			4000000			mouning 10,000 Special Admir	
SCFF Data for District Funding 2019-20																
		Data	Funding Rate	2019-20 State Apportionment Funding	Data	Estimated Funding	% of Total Funding	Data	Estimated Funding	% of Total Funding	Data	Estimated Funding	% of Total Funding	Deta	Total Estimated Funding	
	Basic Allocation (\$)			\$ 17,193,387		\$ 7,416,756			\$ 5,731,129			\$ 4,045,502	2		\$ 17,193,387.00	
		FTES			FTES			FTES			FTES			2019-20 Funded FTES		
	Traditional Credit	19,510.32	\$ 4,009.00	\$ 78,216,873	14,468.91	\$ 58,005,860	74.2%	2,194.63	\$ 8,798,272	11.2%	2,846.79	\$ 11,412,781	14.6%	19,510.33	\$ 78,216,913	
Base Allocation	Special Admit Credit	2,133.86	\$ 5,621.94	\$ 11,996,433		\$ 9,121,260	76.1%	315.89	\$ 1,775,915	14.8%	195.03	\$ 1,096,447	9.1%	2,133.36	\$ 11,993,622	
base Allocation	Incarcerated Credit	988.15	,	\$ 5,555,320		\$ 2,479,107	44,6%	547.18	\$ 3,076,213	55,4%		\$ -	0.0%	988.15		
	Non-Credit	68.91	,	\$ 232,959	68.36	\$ 231,100	99.2%	0.55	\$ 1,859	0.8%		5 -	0.0%	68.91		
	Non-Credit CDCP Non-Credit Incarcerated	38.61	\$ 5,621.94 \$ 3,380.63	\$ 217,063		\$ -	0.0%		\$ -	0.0%	38.61	\$ 217,063	0.0%	38.61	\$ 217,063	
	Tota	22,740	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	\$ 113,412,035		\$ 77,254,083	68.1%		\$ 19,383,388	17.1%		\$ 16,771,793		22,739	•	
		18-19 Headcount		, ,,,,,,,,	18-19 Headcount			18-19 Headcount			18-19 Headcount			18-19 Headcount		
Supplemental	Pell Grant Recipients	13.608	\$ 948.00	\$ 12,900,384	10.190.00	\$ 9,660,120	74.9%	1.041.00	\$ 986.868	7.6%	2,377.00	\$ 2,253,396	5 17.5%	13.608.00	\$ 12,900,384	
Allocation	AB540 Students	1,731	\$ 948.00			\$ 1,302,391	79.4%	153.83	\$ 145,831	8.9%	203.34	\$ 192,766		1,731.00		
	California Promise Grant Recipients	27,060	\$ 948.00	\$ 25,652,880	19,302.00	\$ 18,298,296	71.3%	4,150.00	\$ 3,934,200	15.3%	3,608.00	\$ 3,420,384	13.3%	27,060.00	\$ 25,652,880	
	Tota	42,399		\$ 40,194,252		\$ 29,260,807	72.8%		\$ 5,066,899	12.6%		\$ 5,866,546	14.6%	42,399	\$ 40,194,252	
		Success Outcomes			Success Outcomes			Success Outcomes			Success Outcomes			Success Outcomes		
	Associate Degrees	1,003.33	\$ 1,677.00	\$ 1,682,584	554.33	\$ 929,611	55.2%	163.00	\$ 273,351	16.2%	286.00	\$ 479,622	28.5%	1,003.33	\$ 1,682,584	
2	Associate Degrees for Transfer	1,048.00		\$ 2,343,328	839.67	\$ 1,877,502	80.1%	75.33	\$ 168,438	7.2%	133.00	\$ 297,388		2,070.00	\$ 2,343,328	
	Credit Certificates	440.00	,	\$ 491,920	272.17	\$ 304,286	61.9%	101.50	\$ 113,477	23.1%	66.33	\$ 74,157		440.00		
ş	Baccalaureate Degrees	1.67 4.875.00		\$ 2,801 \$ 2,725,125	1.67	\$ 2,801	100.0%		\$ 397,449	0.0%		\$ -	0.0%	1.67 4.875.00		
Ž.	Nine or More CTE Units Transfer	4,875.00 929.00		\$ 2,725,125	3,556.00 650.28	\$ 1,987,804 \$ 544,935	72.9% 70.0%	711.00 123.73	\$ 103,686	13.3%	608.00 154.99	\$ 129,882		4,875.00 929.00		
₹	Transfer Level Math and English	518.33	\$ 1,118.00	\$ 579,493	330.08	\$ 369,029	63.7%	49.58	\$ 55,430	9.6%	138.67	\$ 155.033		518.33		
	Achieved Regional Living Wage	4,348.67		\$ 2,430,907		\$ 1,615,074	66,4%	986.39	\$ 551,392	22.7%	473.06	\$ 264,441		4.348.67	-,-,	
	Tota	ı	_	\$ 11,034,659		\$ 7,631,042	69.2%		\$ 1,663,223	15.1%		\$ 1,740,394	15.8%		\$ 11,034,659	
9	Associate Degrees	682.67	\$ 634.50	\$ 433,154	381.00	\$ 241,745	55.8%	73.00	\$ 46,319	10.7%	228.67	\$ 145,091		682.67		
ä	Associate Degrees for Transfer	691.67		\$ 585,153	551.33	\$ 466,425	79.7%	37.67	\$ 31,869	5.4%	102.67	\$ 86,859		691.67		
Student Success	Credit Certificates  Baccalaureate Degrees	284.00 1.33	\$ 423.00 \$ 634.50	\$ 120,132 \$ 844	169.00 1.33	\$ 71,487 \$ 844	59.5% 100.0%	58.67	\$ 24,817	20.7%	56.33	\$ 23,828	0.0%	284.00 1.33	\$ 120,132	
Allocation	Nine or More CTE Units	2,540,67		\$ 537,352	1.764.00	\$ 373,086	69,4%	300.67	\$ 63,592	11.8%	476.00	\$ 100,674		2.540.67	\$ 537,352	
Allocation	Transfer	516.00	1:	\$ 163,701		\$ 111,704	68.2%	43.95	\$ 13,943	8.5%	119.95	\$ 38,054		516.00		
	Transfer Level Math and English	260.00	\$ 423.00	\$ 109,980	157.58	\$ 66,656	60.6%	12.42	\$ 5,254	4.8%	90.00	\$ 38,070	34.6%	260	\$ 109,980	
<u> </u>	Achieved Regional Living Wage	1,898.00	\$ 211.50	\$ 401,427	1,310.89	\$ 277,253	69.1%	283.22	\$ 59,901	14.9%	303.89	\$ 64,273		1,898.00		
æ	Tota		4	\$ 2,351,743 \$ 357,575		\$ 1,609,200	68.4%		\$ 245,694	10.4%		\$ 496,848			\$ 2,351,743	
놸	Associate Degrees Associate Degrees for Transfer	845.33 861.00	\$ 423.00 \$ 564.00	\$ 357,575 \$ 485,604	467.66 692.00	\$ 197,820 \$ 390,288	55.3% 80.4%	115.67 49.33	\$ 48,928 \$ 27,822	13.7% 5.7%	262.00 119.67	\$ 110,826		845.33 861.00		
8	Credit Certificates	358.67	1.	\$ 101,145	221.17	\$ 62,370	61.7%	73.50	\$ 20,727	20.5%	64.00	\$ 18.048		358.67		
§ .	Baccalaureate Degrees	1.33		\$ 563	1.33	\$ 563	100.0%	, 5.50	\$ -	0.0%		\$ -	0.0%	1.33		
- Long	Nine or More CTE Units	3,343.67	\$ 141.00	\$ 471,457	2,317.67	\$ 326,791	69.3%	472.67	\$ 66,646	14.1%	553.33	\$ 78,020	16.5%	3,343.67	\$ 471,457	
2	transfer	631.00		\$ 133,457		\$ 93,098	69.8%	61.54	\$ 13,016	9.8%	129.28	\$ 27,343		631.00		
Ş.	Transfer Level Math and English	367.67	\$ 282.00	\$ 103,683	224.92	\$ 63,427	61.2%	23.58	\$ 6,650	6.4%	119.17	\$ 33,606		367.67		
8	Achieved Regional Living Wage Tota	2,673.00	\$ 141.00	\$ 376,893 \$ 2,030,376	1,852.06	\$ 261,140 \$ 1,395,498	69.3% 68.7%	447.72	\$ 63,129 \$ 246,918	16.7% 12.2%	373.22	\$ 52,624 \$ 387,960		2,673.00 9.082		
Total \$			\$ 15,416,778		\$ 10,635,740	69.0%		\$ 2,155,835	14.0%		\$ 2,625,203		9,082			
2019-20 State Apportionment \$ 169,0						\$ 117,150,630	69.3%	1	\$ 26,606,122	16%		\$ 25,263,542	14.9%	<b>*</b>		
					•	\$ 497,070						* ******	. "	Distric Data Total		
		minus Revenue Deficit	Available Revenue			\$ 497,070			\$ 112,890			\$ 107,193.21			\$ 717,153	
,												\$ 168,303,141.13				
- Unduplicated Headcount	t and special Admit Headcount for Fall 19 Sen										Rounding Error	\$ 2,759.12				

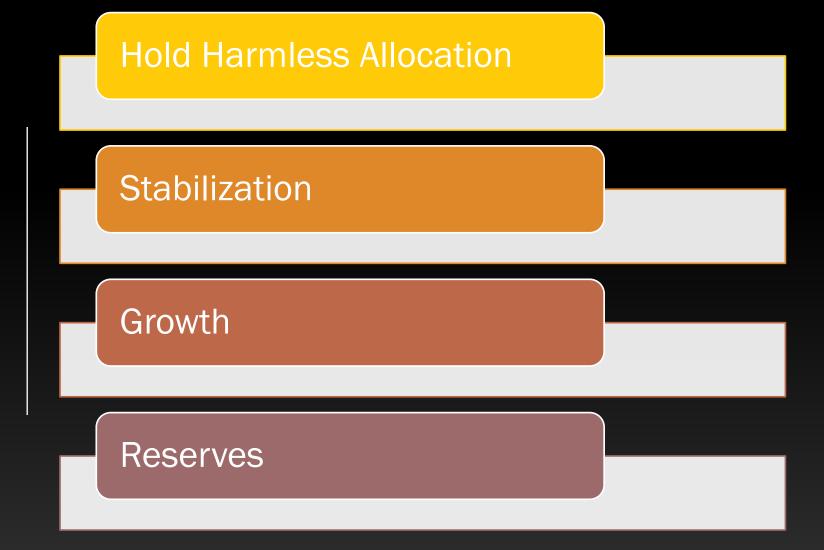
### Other & Local Revenue

Local Revenue received that is local to each budget center shall be budgeted and retained by the respective budget center. These revenue sources include but are not limited to the following:

- Non-resident tuition
- Instructional materials fees
- Facility rental
- Transcripts
- Pay-for-print
- Application fees (international)

- A. The following other revenue will be distributed internally based on the same factors that KCCD received the revenue.
  - Part-Time Faculty (Adjunct) Faculty Support
  - Unrestricted Lottery Revenue
  - Mandated Costs
- B. The following other revenue will be distributed based on prior year FTES.
  - Interest Income
  - Miscellaneous Income
- C. The following other revenue are received and will be distributed will be distributed based on unique factors.
  - Forest Reserves
  - Potash Royalties

Stabilization, Growth, & Reserves



# District & Districtwide Expenses

- The District Office budget center should include all expenses not associated with legally required or compliance items. The District Office budget center is responsible for all District Office personnel costs and supplies/materials/agreements specific to the District Office. The District Office budget center will be allocated a percent of the SCFF revenue received. The District Office percent is still being discussed.
- All Districtwide expenses will be funded and allocated back to the budget centers based on the SCFF percentages (chargebacks). Districtwide are regulatory or required costs are associated with mandatory or statutory costs that must be paid and cannot be reduced or changed e.g. retiree health benefits, legal, debt payment, insurance, audit etc.

# Districtwide Budget Committee

#### **District Office**

Arlitha Williams-Harmon Dena Rhoades

#### **Bakersfield College**

Mike Giacomini
Steven Holmes
Tina Johnson
Emmanuel Mourtzanos
Billie Jo Rice
Nick Strobel
Angela Williams

#### Cerro Coso College

Lisa Couch
Matthew Crow
Alex Gilewski
Corey Marvin
Kristie Nichols
Heather Ostash

#### Porterville College

Arlitha Williams-Harmon Primavera Arvizu Jodie Logan Diran Lyons Thad Russell Joel Wiens